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John Paxton Montana State University - Bozeman, paxton@cs.montana.edu

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Recommended Citation

Paxton, John (2015). "Inspirational Space as a Mechanism to Transform Departmental Culture," *Academic Chairpersons Conference Proceedings*. https://newprairiepress.org/accp/2015/Leadership/7

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Inspirational Space as a Mechanism to Transform Departmental Culture

John Paxton, Computer Science Department Montana State University, Bozeman MT paxton@cs.montana.edu February 5, 2015

ENGINEERI



Why Culture Change?

 In 2012-2013, only 14% of Computer Science B.S. degrees were awarded to women. (Taulbee Survey)

 And 20% of B.S. degrees were awarded to non-whites or non-Asians.



Why Culture Change?

- Diverse environments foster creativity, hard work and diligence. (9/14 Scientific American article)
- Software is transforming our world. To create a better future, everyone is needed.
- Computational jobs are varied, meaningful, in-demand and flexible.



Strategies

- Diversify Faculty
- Better Pedagogy
- Assist High Schools
- Build Community
- Emphasize Interdisciplinarity
- Transform Space



Group Exercise

 Identify a great student space at your home institution.

• What are the key elements that make the space successful?



Before and After







Timeline

- 9/12: Strategic Investment Proposal
- 2/13: Proposal Accepted
- 3/13: Planning Begins
- 9/13: Construction Begins
- 2/14: Grand Opening



Participants

- CS Students, Faculty and Staff
- Information Technology Center
- Advisory Board
- Art History Professor
- University Design Team
- Campus Planning & Design











Kunichika

Kunisada

Kuniyoshi



College of ENGINEERING

Artwork Selection

- The artists learned via master-apprentice relationships
- The subjects of the paintings are relevant to student life and challenges
- The artwork allows the room to double as an art gallery, fostering interdisciplinary connections and thinking



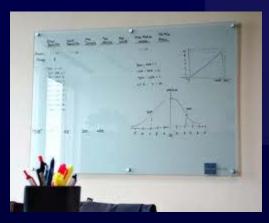
Design Philosophy

- Personal (Japanese Studies)
- Distinctive (not generic)
- Collaborative
- Informal (dimmers)
- 24/7
- Choice
- High Quality (we care!)



High Tech Touches

- Glass whiteboards
- Strong wireless
- Wall mounted monitors







Subtle Messages

- The following are important
 - Interdisciplinary Knowledge
 - Global Understanding
 - Creativity
 - Beauty
 - Collaboration
 - Gender Diversity





Impact

- Stewardship
 - 15 computers (was 45), better room usage
- Tutoring Center
 - 50 hours per week by TAs and undergrads
- Recruitment
 - Students and faculty
- Community
 - Group projects, review sessions



Impact

- Strengthened Internal Relations
 - Kyoto Prefectural University luncheon
 - President's Advisory Council
 - M.S. independent study project
- Strengthened External Relations
 - Homeschool Hack-a-thon
 - Big Sky Developer's Conference
 - Montana Programmers Career Night



Impact

- Grand Opening
 - President
 - Provost
 - Dean
 - MSU Dignitaries





Funding

- 75K: MSU Strategic Investment Proposal
- 25K: College of Engineering
- 25K: Computer Science Department



Group Exercise

What funding opportunities could you pursue?





Surprises

- More expensive than expected
- More time-consuming than expected
- More complex than expected
- More rewarding than expected



Lessons Learned

- A raised floor is unnecessary (25K)
- Student input is important
- Artwork is crucial
- A vision is important



Follow-On Projects

- EPS 259 Remodel
- Software Factory







Graduate Student Office



Group Exercise

 Assume you can remodel one room in your organization

- Which room would you choose?
- Why would you choose that room?
- What can you do to improve the room?



Future Directions

- Measure student success
- Measure impact on diversity





Discussion



